

Advisory Services Emergency Response and Recovery Planning Support

While we are all currently focused on the response to the COVID-19 crisis, it is important to look ahead and build a plan now for the recovery phase. Because of the severe short-term impact on the nation's economy from the virus, the recovery phase may well include economic stimulus efforts directly related to infrastructure. As public agencies get control of the response phase, it is critical that robust strategic planning take place to ensure recovery.

Our Services

Since 2009, WSP USA has helped clients secure over \$25 billion in federal grants and loans for over 140 projects nationwide from a variety of discretionary programs. WSP can play a variety of strategic and capital planning and program management roles, helping clients make smart investment decisions for their projects. Our full-service team helps clients with:

- Funding/revenue forecasting and needs analysis
- Federal, state and local funding options evaluation
- Evaluation of projects for grant competitiveness
- Development of grant applications
- Scenario planning and risk assessments
- Schedule assessments and forecasts
- Re-examination and prioritization of capital planning
- $-\,$ Future Ready ${}^{\rm TM}$ sustainability and resiliency evaluation
- Regional economic and cost-benefit analysis
- Management, coordination, tracking and reporting of recovery efforts
- Procurement management support

Our Team

WSP's team of executive advisors can help state and local government agencies move critical infrastructure programs forward by providing expert planning guidance and supporting the pursuit of federal and other discretionary funding opportunities. Our team includes former federal, state and local senior planning, policy and grant program leadership with emergency response and recovery planning experience, as well as former executives and senior officials all known for their operational planning, development and implementation experience.

JOHN PORCARI

President, Advisory Services

As former deputy secretary and chief operating officer at the U.S. Department of Transportation (USDOT), John was responsible for managing all USDOT operations, including emergency, recovery and related funding programs. During his tenure John led all-hazards response efforts for multiple natural disasters including Hurricane Sandy. Previously he was also instrumental in implementing the appropriations after Hurricane Sandy. He also served as secretary of the Maryland Department of Transportation where he responded to disasters including 9/11 and Anthrax.

ROY KIENITZ

Manager, Enterprise Management and Strategy Previously Roy served as the under the secretary for policy at the USDOT where he worked to formulate national policies affecting surface transportation and aviation and to implement the secretary of transportation's goal of making safety, livability, sustainability and economic recovery the primary objectives of the USDOT. This included emergency response and disaster recovery policy and program development and discretionary grant and loan programs.

SYLVIA GARCIA

Manager, Planning Strategy and Grants

As former chief financial officer and assistant secretary for budget at the USDOT, Sylvia led the financial management and disbursement of Hurricane Sandy and other emergency response funds. As professional staff for the U.S. House Committee on Appropriations, Sylvia drafted legislative language for the Recovery Act. And as chief operating officer and chief of staff at the Chicago Transit Authority, she coordinated with Chicago's Office of Emergency Management and Communications in high-pressure emergency situations.

SAHAR SHIRAZI

Lead, Automated Vehicles and Emerging Mobility Planning and Policy

Prior to joining WSP, Sahar served as senior planning advisor for the State of California's Governor's Office where she worked on disaster recovery service efforts. Previously she worked as a policy analyst for the USDOT where she participated on the Federal Hurricane Sandy recovery task force.

MIKE WARREN

Manager, Emerging Mobility Strategies

Mike's technical expertise includes developing emergency wireless communications scenarios, designing tactical communications networks, specifying disaster communications technologies, and identifying necessary wireless communications spectrum resources. He has also deployed, operated and maintained public safety and emergency response land mobile radio, satellite, and microwave communications for both FEMA and the Bureau of Indian Affairs during Hurricanes Katrina and Rita.

JANET BENINI

Independent Consultant

As former USDOT associate director for international preparedness and deputy director of emergency transportation, Janet led the USDOT's response to the attacks of 9/11. She also led USDOT activation of the Continuity of Government plan and oversaw establishment of the first USDOT 24/7 operations center. As White House director of response and planning for the Homeland Security Council, Janet led the development of the National Response Plan.

DEBORAH MATHERLY

Practice Leader, Global Rail/Transit

Deborah has established herself as a national expert in various aspects of emergency transportation planning and has led and supported numerous national guidance documents related to emergency transportation and resilience. This includes National Cooperative Research Program Report 116: *An Emergency Management Playbook for State Transportation Agencies*; and Transit Cooperative Research Program Report 150: *Communications with Vulnerable Populations*.

CHRISTIAN ROBERTS

Director, Asset Management and Business Strategy Christian's experience includes developing business continuity and recovery plans for London Underground, and general business continuity plans and management strategies for UK rail agencies. His expertise also includes mobilizing and managing rapid action teams to prepare for exceptional scenario response, including development of Concepts of Operations for planned responses to stress situations.

CONNIE CRAWFORD

Principal, Planning and Economics

Prior to joining WSP, Connie served chief engineer of the New York City Transit Authority, overseeing their annual capital program. After the terrorist attacks on 9/11, she directed the planning and design effort to rebuild the collapsed Lower Manhattan subway tunnel in one year and was instrumental in getting the subway lines back online.

LAUREN TAYLOR

Senior Planner

Lauren has several years of experience in environmental compliance and policy, transportation planning, and public involvement. She is an expert in environmental documents, and she supported FEMA's Risk Mapping, Assessment, and Planning program in the creation of public outreach programs and materials for public engagement in flood awareness and mitigation.



For more information, please contact:

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