

TRANSCRIPT

2014 ANALYST AND INVESTOR DAY

JUNE 19, 2014, MONTREAL

9:15 AM

PIERRE SHOIRY, President and CEO
Welcoming remarks

Isabelle Adjahi:

Bonjour a tous. Good morning, ladies and gentlemen. Bonjour a tout le monde. My name is Isabelle Adjahi, and I am WSP Director of Investor Relations. So, I first want to welcome you to this Analyst Investor Day and at discussing our performance, but even more important at allowing you to interact with the heads of our main regions and functions. They will give you an overview of what we have accomplished, but even more important, they will help you understand our growth strategy.

Before I pass it on to Pierre Shoiry, our President and CEO, for a few opening remarks, let me go through a few housekeeping items. First, all the presentations will be made in this room, but you will have the opportunity to use the room next door. I think it's the one in the back to sit at discussions, and we will use it for the lunch as well. Lunch time, we'll give you the opportunity to interact with other member of the teams because we have many heads of different regions with us today as well.

One other point, the event is webcasted live and will be archived on our website. So we would just appreciate if you have a question during the Q&A session, if you could raise your hand, and (Marilyn) will go around with the microphone so that all the person listening to the call can hear your questions. Last but not least, your mobile device, don't forget to put them on mute.

So this being said, I would now turn it over to Pierre Shoiry for a few opening remarks. Pierre?

Pierre Shoiry:

Thank you, Isabelle, and welcome to all of you here today. It's clearly a nice opportunity for our shareholder community and the analyst community to meet our team. So today, we have our COO, Paul Dollin, who will speak to you. We have Tom Smith, our Head of Global Buildings, will talk to you. We have our Head of Global HR, Jean-Luc Séguin. And we have the Managing Directors of our most important regions in the world, David Cooper and Mark Naysmith. David is from the U.S. and Mark from the U.K. We have Tom Bower from the Middle East. We have David Ackert from Canada. And who did I forget? We have Magnus Meyer from Sweden, and Alex will – Alex L'Heureux, our CFO, will talk to you about the financial review of business. And finally, I will close on just an overview on our strategic update of the company.

So this is a good opportunity at lunch. We also have a lot of colleagues from different countries here from Germany, from Australia, from China. We also have some few of our corporate heads. So at lunch time, it will be fun for you all to interact with these various people in the organization.

So I'd like to thank Isabelle for organizing this day. Isabelle promotes a transparent and open information with our shareholders. And clearly, today, you'll have the opportunity to have a sense of the depth and breadth of our organization.

WSP has been a listed company now since 2006. We IPO-ed in May of 2006, so eight years ago, and I must say we're quite proud of the progress that we've made, but most of all on where we sit today and the opportunities that lie ahead for our business. So I hope today that this will be a great forum for you to question, to ask a few questions and to learn more about our business.

So on this, Isabelle, I'll pass on the mike to Magnus, who will start off by giving you an overview of Sweden, and be able to respond to any questions you have on the Nordics, the market as a whole.

