



Voting Instruction Form – Employees

I, being holder of Common Shares of WSP Global Inc. (the “Corporation”), hereby appoint: Alexandre L’Heureux, director, President and Chief Executive Officer of the Corporation, or failing him, Philippe Fortier, Chief Legal Officer and Corporate Secretary of the Corporation, or

To attend the meeting or to appoint someone to attend on your behalf, print that name here

as proxy of the undersigned, to attend, act and vote on behalf of the undersigned in accordance with the below directions (or if no directions have been given, as the proxyholder sees fit) on all the following matters and any other matter that may properly be brought before the Annual General Meeting of Shareholders of the Corporation (the “Meeting”) to be held virtually via live webcast at <https://web.lumiagm.com/416700883>, on May 13th, 2021 at 11:00 a.m. (Montreal time) and at any adjournment or postponement thereof in the same manner, to the same extent and with the same powers as if the undersigned were personally present, with full power of substitution. To participate, interact, ask questions or vote at the Meeting, participants (other than guests) will need a Control Number and the following password: “WSP2021” (case sensitive). If you appoint yourself or a proxyholder other than the proxyholders listed above, YOU MUST return your VIF by mail, fax, email or Internet to AST and YOU MUST ALSO either call AST at 1 866 751-6315 (toll free in Canada and the United States) or 1 212 235-5754 (other countries) or complete the electronic form available at <https://p.astfinancial.com/ControlNumber> by 11:00 a.m. (Montreal time) on May 11th, 2021 to properly register yourself or your proxyholder, so that AST may provide you or such proxyholder with a 13-digit proxyholder control number via email. Such 13-digit proxyholder control number will differ from the Control Number set forth on this VIF. Without a 13-digit proxyholder control number, you or your proxyholder will not be able to participate, interact, ask questions or vote at the Meeting, but will be able to attend as a guest.

VOTING RECOMMENDATIONS ARE INDICATED BY HIGHLIGHTED TEXT OVER THE BOXES.
Please use a dark black pencil or pen.

1. Election of Directors

	FOR	WITHHOLD		FOR	WITHHOLD
1. Louis-Philippe Carrière	<input type="checkbox"/>	<input type="checkbox"/>	7. Pierre Shoiry	<input type="checkbox"/>	<input type="checkbox"/>
2. Christopher Cole	<input type="checkbox"/>	<input type="checkbox"/>	8. Linda Smith-Galipeau	<input type="checkbox"/>	<input type="checkbox"/>
3. Alexandre L’Heureux	<input type="checkbox"/>	<input type="checkbox"/>			
4. Birgit Nørgaard	<input type="checkbox"/>	<input type="checkbox"/>			
5. Suzanne Rancourt	<input type="checkbox"/>	<input type="checkbox"/>			
6. Paul Raymond	<input type="checkbox"/>	<input type="checkbox"/>			

2. Appointment of Auditors

To appoint PricewaterhouseCoopers LLP as Auditors of the Corporation

FOR	WITHHOLD
<input type="checkbox"/>	<input type="checkbox"/>

3. Consideration and approval in a non-binding, advisory capacity of the approach to executive compensation policies

FOR	AGAINST
<input type="checkbox"/>	<input type="checkbox"/>

Under Canadian securities laws, you are entitled to receive certain investor documents. If you wish to receive such material, please tick the applicable boxes below. You may also go to AST (Canada)’s website <https://ca.astfinancial.com/financialstatements> and input code 8548a.

- I would like to receive quarterly financial statements I would like to receive annual financial statements

I authorize you to act in accordance with my instructions set out above. I hereby revoke any voting instruction previously given with respect to the Meeting. If no voting instructions are indicated above, this VIF will be voted as recommended by Management or, if you appoint another proxyholder, as such other proxyholder sees fit. On any amendments or variations proposed or any new business properly submitted at the Meeting, I authorize you to vote as you see fit.

Signature

Date

Please sign exactly as your name appears on this VIF. Please see reverse for instructions. All VIFs must be received by 11:00 a.m. (Montreal time) on May 11th, 2021.

Voting Instruction Form (“VIF”) – Annual Meeting of Shareholders of WSP Global Inc. (the “Corporation”) to be held at 11:00 a.m. (Montreal time) on May 13th, 2021 (the “Meeting”)

This VIF is solicited by and on behalf of Management.

Notes to VIF

1. We are sending to you the accompanying proxy-related materials that relate to a Meeting of the holders of the class of securities that are held on your behalf by the intermediary identified above. Unless you attend the Meeting and vote in person, your securities can be voted only by your proxyholder appointed above or, failing the appointment of any person, by Management, as proxyholder of the registered holder, in accordance with your instructions.
2. We are prohibited from voting these securities on any of the matters to be acted upon at the Meeting without your specific voting instructions. In order for these securities to be voted at the Meeting, it will be necessary for us to have your specific voting instructions. Please complete and return the information requested in this VIF to provide your voting instructions to us promptly.
3. If you want to attend the Meeting and vote in person, please write your name in the place provided for that purpose in this form. You can also write the name of someone else whom you wish to attend the Meeting and vote on your behalf. Unless prohibited by law, the person whose name is written in the space provided will have full authority to present matters to the Meeting and vote on all matters that are presented at the Meeting, even if those matters are not set out in this form or the management information circular of the Corporation. Consult a legal advisor if you wish to modify the authority of that person in any way. If you require help, please contact the “Registered Representative” who services your account.
4. **This VIF should be signed by you in the exact manner as your name appears on the VIF. If these voting instructions are given on behalf of a body corporate set out the full legal name of the body corporate, the name and position of the person giving voting instructions on behalf of the body corporate and the address for service of the body corporate.**
5. If this VIF is not dated, it will be deemed to be dated on the day it was mailed by Management to you.
6. **When properly signed and delivered, securities represented by this VIF will be voted as directed by you, however, if such a direction is not made in respect of any matter, the VIF will direct the voting of the securities to be made as recommended in the documentation provided by Management for the Meeting.**
7. This VIF confers discretionary authority on the appointee to vote as the appointee sees fit in respect of amendments or variation to matters identified in the notice of Meeting or other matters as may properly come before the Meeting or any adjournment thereof.
8. Your voting instructions will be recorded on receipt of the VIF.
9. By providing voting instructions as requested, you are acknowledging that you are the beneficial owner of, and are entitled to instruct us with respect to the voting of, these securities.
10. If you have any questions regarding the enclosed documents, please contact the “Registered Representative” who services your account.
11. This VIF should be read in conjunction with the management information circular of the Corporation and the other proxy materials provided by Management.

All VIFs must be received must be received by 11:00 a.m. (Montreal time) on May 11th, 2021.

How to Vote

VOTE USING THE TELEPHONE 24 HOURS A DAY, 7 DAYS A WEEK!

INTERNET

- Go to www.astvotemyproxy.com
- Cast your vote online
- View Meeting documents

To vote using your smartphone, please scan this QR Code →

TELEPHONE

Use any touch-tone phone, call toll free in Canada and United States **1 888 489-7352** and follow the voice instructions



To vote by Internet or telephone you will need your control number. If you vote by Internet or telephone, **DO NOT** return this proxy.

MAIL, FAX or EMAIL

- Complete and return your signed proxy in the envelope provided or send to:
AST Trust Company (Canada)
P.O. Box 721
Agincourt, ON M1S 0A1
- You may alternatively fax your VIF to 1 416-368-2502 or toll free in Canada and the United States to 1 866 781-3111 or scan and email to proxyvote@astfinancial.com.

Voting by mail, fax, email or Internet are the only methods by which a holder may appoint a person as proxyholder other than the proxyholders named on the reverse of this VIF.