



POSITION DESCRIPTION:
CHAIR OF THE
BOARD OF DIRECTORS

MARCH 8, 2021



WSP GLOBAL INC. (THE "CORPORATION")

MARCH 2021

POSITION DESCRIPTION

CHAIR OF THE BOARD OF DIRECTORS

The board of directors of the Corporation (the "**Board**") has adopted a position description for the Chair of the Board (the "**Chair**"). The Chair establishes procedures to govern the work of the Board and each of its committees and to ensure the Board's full discharge of its duties.

If there is a vacancy for the position of Chair, the Chair shall be chosen among the independent Board members. If there is any other vacancy in such office, then the Vice-Chair or the Lead Director shall fill the vacancy until such time as it is filled by the Board.

The primary responsibilities of the Chair are to:

LEADERSHIP AND GOVERNANCE

- 1 ensure that the Board works as a cohesive team and provide the requisite leadership to achieve this;
- 2 establish procedures to govern the work of the Board and to support the Board's full discharge of its duties and responsibilities;
- 3 take all reasonable steps to ensure that the resources available to the Board are adequate to support its work;
- 4 take steps to foster the Board's understanding of its responsibilities and boundaries with management;
- 5 ensure that the Board and each of its Committees acts and functions independently from management in fulfilling its fiduciary obligations;
- 6 together with the Governance, Ethics and Compensation Committee, identify guidelines for the selection of, and evaluation of conduct of the directors;
- 7 work with the President & Chief Executive Officer (the "CEO"), other executive officers and senior management personnel to monitor progress on the strategic plan, annual budgets, policy implementation, succession planning and any other key priorities the Board may determine;
- 8 provide advice, counsel and mentorship to the CEO and fellow members of the Board;
- 9 assist the CEO in recruiting executive managers;
- 10 assist in mergers and acquisition opportunities and assist, when required, in prospective transactions;
- 11 retain external advisors, on behalf of the Board, if required;
- 12 promote the culture and values of the Corporation as well as the aims of the Corporation with its key global stakeholders and support client relations to promote the Corporation's activities, if required;
- 13 ensure that the Board and its committees fulfil their mandate;



BOARD MEETINGS

- 14** provide input on the frequency, dates and locations of the meetings of the Board and on the preparation of the meeting agendas;
- 15** organize and set agenda for Board meetings based on input from directors and management;
- 16** chair every meeting of the Board and encourage candid, free and open discussion at such meetings;
- 17** ensure that all items requiring the Board's approval are appropriately tabled;
- 18** ensure that the Board has access to such members of management as may be required by the Board;

MANAGEMENT RELATIONSHIPS

- 19** act as liaison between the Board and management and, in consultation with the CEO, ensure that there is an effective working relationship between management personnel and the members of the Board;
- 20** ensure that the responsibilities of the Board are well understood by both the Board and management, and that the relative responsibilities of the Board and management are clearly understood;
- 21** ensure that the Board receives sufficient, appropriate and timely information, material and reports from management regarding the Corporation's business and affairs in order to permit the Board to discharge its duties and responsibilities;

BOARD COMMITTEES

- 22** oversee committee structure and composition, as well as the scheduling and management of meetings;
- 23** assist the Board committees in bringing their recommendations forward to the Board for consideration;

SHAREHOLDER MEETINGS

- 24** chair every meeting of shareholders and respond to such questions from shareholders as are put to the Chair at any such meeting;
- 25** be available to all shareholders upon request and communicating with the major shareholders, when required;
- 26** carry out other duties as requested by the Board as circumstances require.